## Approaches to Research Supervision Some core values and the skills that link to developing them through feedback

	Functional	Enculturation	Critical thinking	Emancipation	Relationship Development	
Core Values	Performativity	Belonging	Rigour	Autonomy	Love Agape	
What researchers/ supervisors might	Certainty	Belonging	Opportunities to think in new ways	Opportunity to set own direction and discover a	Friendship	
be seeking	Clear Signposts	A sense of direction, direction towards career	Ability to analyse and	personally meaningful framework	Empathy	
	Evidence of progress	openings Role models	recognise flaws in arguments	Reframing	Emotional intelligence	
Theoretical bases	Organisational development	Sociology	Philosophy	Self-actualisation Humanistic psychology	Social psychology	
	Economics	Epistemology	Scientific logic	, , , ,	Virtues	
Identified by the intent to	Achieve objectives	Include	Analyse	Develop others	Be altruistic	
Skills to develop these core values include	Negotiation and project management	Creating and managing groups. Networking.	Logic	Counselling Reflecting	Nurturing	
Typical feedback could be	By when do you think you can achieve this?	How you compare your work to XX's?	What framework are you using to develop your argument here?	Tell me what you think of what you have achieved so far?	When I met this problem, I felt	
	Where will this fit into your overall structure?	What do you think our colleagues would say about this?	How could we critique this?	Where do you think this is leading?	I can see you have put a lot of work into creating this	
	What resources do you need to complete	I think peer reviewers would say	What do you think (another discipline)	Write to me about what you have learned most about in this session.		
	What risks or difficulties are there that you might encounter in the lab/field work etc?	I find this methodologically confusing, could you do it this way?	would focus on here?	Whose work do you most admire?		

<sup>©</sup> Anne Lee 2019. Developed from work in Successful Research Supervision 2019 (2<sup>nd</sup> Ed) & Successful Research Projects 2019. Routledge.www.drannelee.wordpress.com

## **Establishing a Good Relationship from the Beginning**

Supervisor and student can complete separately and then discuss.

	Supervisor and student ca	1		·	4 5			
DES	SIGN							
	It is the supervisors' responsibility to					It is the student's responsibility to choose		
1	select the research topic					the research topic		
	The supervisor decides the appropriate					The student decides which theoretical		
	theoretical framework					framework or methodology they should		
2						use		
OW	OWNERSHIP OF KNOWLEDGE							
	Supervisors need to have detailed					Supervisors need a general knowledge of		
3	knowledge of the research topic					the research topic		
4	The supervisor is the specialist					The student is the specialist		
	The supervisor is an authority figure					The supervisor is a colleague, acting as a		
5						sounding board		
	Supervisors should go with students to					Students should attend academic		
6	academic conferences					conferences independently		
	The supervisor is responsible for the					The student is responsible for the		
7	standard of the final thesis					standard of the final thesis		
TIM	IING							
	The supervisor should have a timetable					The student should create their own		
	in mind and ensure the student keeps to					timetable for their research and monitor		
8	it					their own progress		
	Supervisors should arrange the					Students should ask for meetings when		
9	appropriate number of meetings					they need them		
	The supervisor should initiate a					The student should initiate a discussion		
	discussion about the timing for					about the timing for submitting the final		
10	submitting the final thesis					thesis		
	Students should always adhere to					Agreed deadlines are guidelines rather		
11	agreed deadlines					than absolute targets		
WR	WRITING AND FEEDBACK							
	Supervisors should correct style,					Supervisors should only correct content,		
12	grammar and spelling as well as content					not grammar and spelling		
	Supervisors should encourage students					Writing academic articles before		
	to publish in academic journals before					submission takes too much time		
13	their thesis is submitted				_			
	Supervisors should make explicit how					Supervisors should give as much feedback		
	often they are willing to give written					as the student needs		
14	and/or oral feedback							
	The supervisor should assist in the					The supervisor advises only, and leaves all		
	writing of the thesis if the student has					decisions concerning content, format and		
15	difficulties				_	style to the student		
	The supervisor should insist on					It is up to the student to ask the		
	reviewing drafts of every section of the					supervisor to review drafts of the thesis		
16	thesis				-			
	Students need fully honest feedback,					Supervisors need to judge how much		
17	even when it is very critical					feedback to give		